# Job Description

<table>
<thead>
<tr>
<th>Job Title:</th>
<th>Director of Member Relations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department/Program:</td>
<td>Operations/Membership</td>
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<td>Reports to:</td>
<td>Director of Governance and Operations</td>
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<td>Managing:</td>
<td>Membership Services Coordinator</td>
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<td>FLSA Status:</td>
<td>Exempt</td>
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<tr>
<td>Origination Date:</td>
<td>January 16, 2020</td>
</tr>
</tbody>
</table>

## MISSION AND VISION

NHSA’s vision is for Head Start to lead – to be the untiring voice that will not be quiet until every vulnerable child is served with the Head Start model of support for the whole child, the family, and the community – and to advocate – to work diligently for policy and institutional changes that ensure all vulnerable children and families have what they need to succeed. NHSA’s mission is to coalesce, inspire, and support the Head Start field as a leader in early childhood development and education.

## OUR CULTURE

NHSA is proud of our inclusive, collaborative, and professional culture. We value and reward teamwork, initiative, creativity, and intellectual and professional growth. We seek those qualities when considering people to join our team.

**Collaboration**  
NHSA works in teams— we share ideas, brainstorm endlessly, and constantly seek innovative ideas that advance NHSA’s and Head Start’s missions.

**Vision**  
NHSA values colleagues who see and seize opportunities, take risks, learn from failure, and bring a relentless passion for our mission.

**Creativity**  
NHSA team members use data to form original insights. We find ways to incorporate innovative ideas and approaches that exist in the rich and vital Head Start community to pursue our mission.
Mindfulness
NHSA has an organization-wide commitment to strive for excellence; we set clear objectives, achieve ambitious goals, ensure accountability for results, and focus on our impact.

Intellectual Growth
NHSA values those who are curious and hungry for knowledge. Reflecting Head Start’s 50 years of commitment to continuous improvement, our staff is committed to personal and professional growth, understanding, and commitment to NHSA’s mission.

THE OPPORTUNITY
With a workforce of over 200,000 people in Head Start in over 1,600 grantees, the relationship portfolio of the membership unit holds a high responsibility of ensuring that NHSA is measuring up to the needs of Head Start. NHSA strives to add value to the membership and leverage the value of NHSA membership with external audiences.

NHSA is seeking a dynamic, change-oriented, growth driven, and thrifty Director of Member Relations with the energy and verve to provide a key external presence for NHSA, building the roster of returning and new member programs and expanding NHSA’s role as a leader in the broader early learning community. This position will report to the Director of Governance and Operations, and will work in a matrix-management organization with various units including the conferences and events, information technology, and partnerships. The Director of Member Relations will supervise one full-time staff member in the membership unit. The ideal candidate will be highly organized and be able to set objectives, manage, and see projects through completion. He/she/they should have the strength and ability to work independently and as a vital and contributing member of a team. This position interacts largely with our current and potential member Head Start grantees, their staff, leadership, and parent community and is the NHSA member’s customer conscience and concierge. An unwavering commitment to NHSA’s mission and a can-do attitude will make him/her successful.

This is a great opportunity for someone that can demonstrate his/her/their passion and commitment to our Mission. This is not an entry-level position. NHSA is a unique organization looking to grow intentionally and to find the right person for the right opportunity on our team. If you are looking to be part of an organization that is
static, where things are predictable, and challenges are hard to come by, you should not work with us. If you are a person that is looking to work on tasks only on a job description and has a proclivity to say, “That is not my job,” we respect that, but you should not work with us. Are you still interested? Keep reading.

We look for flexibility, good judgement, and people capable of evolving. Your growth and performance are important to us because we know that a better you makes a better us. We pride ourselves on not being bureaucratic. Do you believe that every child, regardless of circumstances at birth, has the ability to succeed in life? Do you believe in providing America’s most vulnerable children, families, and communities with the opportunities they need in order to succeed? Join us. The Director of Member Relations will have the opportunity to contribute in a meaningful way to our continued endeavor of Head Start unity.

**Major Duties and Responsibilities**

**New Membership Development (50%)**
- Achieve and maintain 100 percent membership of Head Start, Early Head Start, and Early Head Start-Child Care Partnerships grantees and their partners to NHSA.
- Working with NHSA staff to design and ensure an optimal membership experience (for members and prospective members) during events and through every contact of members (phone, email, mailing, etc.).
- Act as the primary relationship manager for a growing portfolio of new members, in a manner that creates a deep relationship bond with NHSA.
- Develop effective strategies of membership recruitment based on market research and analysis to engage new members and grow membership.
- Work in a matrix-management environment to cultivate, pitch, acknowledge, steward, and renew support in all membership categories, with priority on program members.
- Develop campaigns working closely with the marketing unit.
- Write proposals, letters of inquiry, appeals, member profiles, and other communications as needed.
- Prepare membership appeals through all communications channels but primarily through phone calls for non-members to join NHSA.
- Maintain a high level of professional and clear communication between all NHSA components to establish and maintain credibility, trust, and support with both internal and external audiences to Head Start.
- Organize and support all aspects of prospecting events and other activities, major member recognition events, and other receptions.

Current Member Stewardship (25%)
- Work in the matrix-management environment to supervise all aspects of member stewardship.
- Organize and support all aspects of prospecting events and other activities, major member recognition events, and other receptions.
- Maintain calendar of current membership events and integrate into other NHSA calendars.

Member Services Management and Experience (25%)
- Generate and analyze reports on solicitation, cultivation, and overall membership progress on a weekly, monthly, quarterly, and annual basis or other agreed to frequency.
- Be independent and reliable on administrative tasks within projects and campaign such as, but not limited to, updating data, mailings, and presentations.
- Maintain and operate an annual membership services plan to ensure a sound and functioning membership unit that encompasses focusing on returning members and new members.

Other relevant duties as assigned.

THE REQUIREMENTS
- Demonstrated passion for Head Start’s commitment to ensure every vulnerable child has the opportunity to succeed and demonstrated passion for NHSA’s mission.
- A good ear for sensing the trends that are emerging through the Head Start community and a perception of patterns that are becoming evident, and a strategic understanding
- Capacity to design and execute multiple and constantly changing projects, with both creativity and high-quality work, on tight deadlines.
- Innovative and analytical approach to problem solving.
- Ability to adapt quickly and confidently to new challenges and job requirements with entrepreneurial thinking, even while under pressure.
- Highly effective communication skills, both written and verbal, and strong persuasion and influencing skills.
• Make use of good judgement, flexibility, and problem-solving skills.
• Knowledge of and interest in broad nonprofit management and member-driven organization issues.
• Bachelor’s degree

These are a plus, but not required:
• Demonstrated curiosity.
• Nonprofit and/or public sector experience.
• Experience working for a Head Start program preferred.
• Experience working in sales.
• Exhibits empathy and emotional intelligence.

THE PROCESS
Please submit your cover letter and résumé to jobs@nhsa.org with Director of Member Relations in the subject line.

ABOUT US
The opportunity to succeed in school and in life, regardless of circumstances at birth, is a core American value, and for the past fifty years, the Head Start community has embraced the challenge of delivering on that value and changing life trajectories for the nation’s most vulnerable children and their families. A strong and sustainable future for Head Start will mean the success of generations of children who may otherwise struggle throughout their lives. Their future success rests on the knowledge, commitment and collaboration of families, programs, researchers and policymakers.

The National Head Start Association (NHSA) is a nonprofit organization committed to the belief that every child, regardless of circumstances at birth, has the ability to succeed in life. NHSA is the voice for more than one million children, 200,000 staff, and 1,600 Head Start grantees in the United States. Since 1974, NHSA has worked diligently for policy changes that ensure all at-risk children have access to the Head Start model of support for the whole child, the family, and the community.

NHSA is located at 1651 Prince Street, Alexandria, Virginia 22314. Our four-story office is less than a five-minute walk from the King Street-Old Town WMATA metro stop, which also connects with the DASH and VRE transportation systems. We are conveniently located in Old Town Alexandria surrounded by plenty of food options.
including sandwich shops, restaurants, food delivery services, and a Whole Foods Market.

NHSA IS AN EQUAL OPPORTUNITY EMPLOYER. All qualified applicants will receive consideration without regard to race, color, national origin, marital status, religion, gender, age, disability, sexual orientation, gender identity or expression, personal appearance, family responsibilities, political affiliation, or enrollment in a college, university, technical school, or adult education.